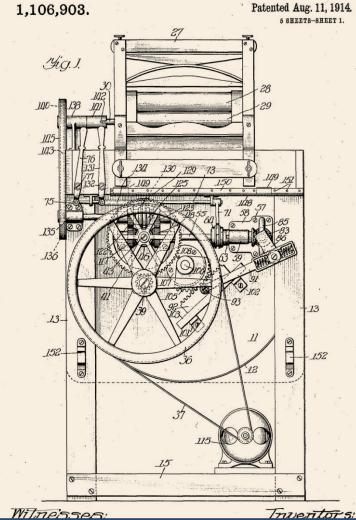


E. & L. C. UPTON.

POWER TRANSMITTING DEVICE.

APPLICATION FILED JAN. 17, 1911.



Humble beginnings





2007-2013

- Global Financial Crisis
- U.S./Europe Recession
- Volatile Global Marketplace

2000-2007

- Innovation
- Maytag



1911-1948

- Manufacturing
- One Product
- One Customer

1948-1970



- Product **Expansion to Full-line**
- Whirlpool Brand

Whirlpool



1911-2013

1970-1980



- U.S. Trade **Expansion**
- #1 U.S.



1990-2000

- Globalization: Europe, Latin America, Asia
- #1 Globally

1980-1990

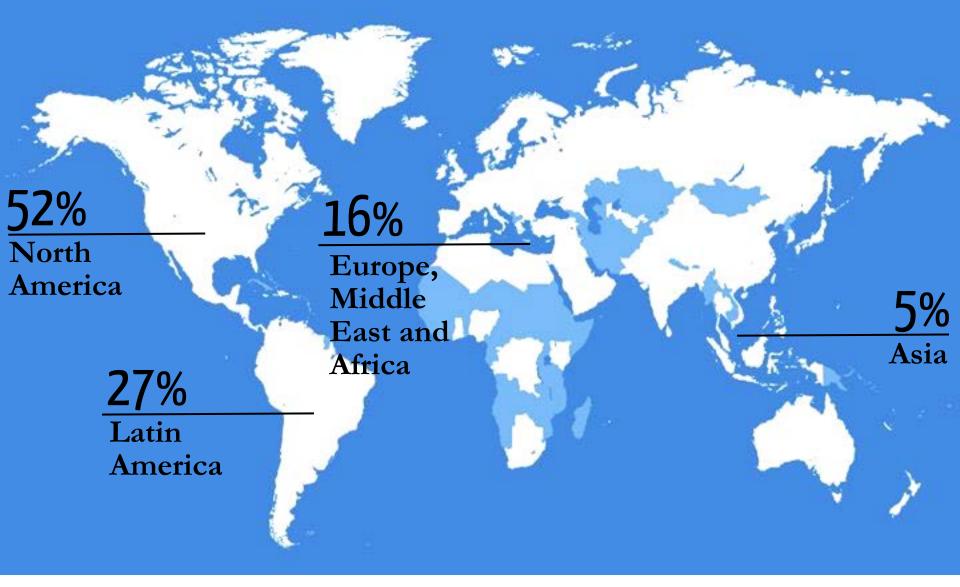
 Multi-Brand: Whirlpool, KitchenAid, Roper, Estate Whirlpool

#1 N. America



KitchenAid[®]























10% bigger53% more efficient30% more features13% less cost







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Making the most of moments that matter





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...to a new era of iconic design





From thinking inside the box...







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